This meeting will be virtual. For additional information and to learn how you can participate: Please go to www.foothillsgateway.org/event and click on "Board of Director's Meeting" on October 20th



Foothills Gateway, Inc.

Supporting People with Disabilities

We believe in a life of opportunity, of choice, and of dignity for every individual, regardless of age or ability.

The Mission of Foothills Gateway, Inc. is to advocate for and empower individuals with disabilities to lead lives of their choice.

Board of Director's Meeting Agenda October 20, 2020 7:00 pm

MEETING CALLED TO ORDER Public Comment - The Board allocates 10 minutes at the beginning of e board meeting for "Public Comment". Each speaker, at the Chair's discretion, may speak for up to five minutes.	10 min. each
Potential Board Members – Should any potential Board members be in attendance, the Board allocates this time for introductions.	
PRESENTATIONS Residential – Bre Johann/Lori Joslin	15 min.
CONSENT AGENDA Approval of Board Meeting Minutes – September 15, 2020	2 min.
FINANCIAL REPORT Approval of Financial Report	10 min.
OLD BUSINESS	15 min.
NEW BUSINESS Annual Policy Statement Review	15 min.
OFFICER UPDATES	15 min.
COMMITTEE REPORTS Executive Committee Fiscal and Property Committee Legislative Affairs Committee – No meeting this month	20 min.
ADJOURNMENT	

Email address: Candidate Profile: Occupation: Education / Administrator	of Direc e Applicatio
City: <u>fort</u> <u>Colling</u> State: <u>Co</u> Zip Code: Telephone:	and the second secon
Telephone:	
Telephone:	*
Email address:	(cell)
Candidate Profile: Occupation: Education (Administrator	
Employer: <u>Paudre School District</u> Business Address: <u>2407</u> <u>La Porte</u> <u>Ave</u> . City: <u>Lart</u> <u>Collins</u> <u>State:</u> <u>Co</u> <u>Zip Code:</u> <u>8054</u> Business phone: <u>Business Fax:</u> Higher Education and/or Training/Certification: 1. <u>Master's</u> at <u>Arts</u> - <u>Social</u> <u>Work</u> - <u>CSU</u> 2. <u>Iriacipal's</u> <u>Licensure</u> <u>Costificate</u> - <u>CDE</u> / <u>CSU</u> 3. <u>Bucheler's</u> <u>af</u> <u>Arts</u> - <u>Social</u> <u>Work</u> - <u>Colorado</u> <u>Mesa</u> <u>L</u> Leadership Experience or Community/Professional Associations - past and present (organization / group? Focus area or position?) 1. <u>Celorado</u> <u>Association</u> of <u>School</u> <u>Executives</u> (<u>CASE</u>) 2. <u>Colorado</u> <u>School</u> <u>Social</u> <u>Work</u> <u>Association</u> <u>(SSUA)</u> <u>Board of</u> <u>Dirs</u> (3. <u>School</u> <u>School</u> <u>Social</u> <u>Work</u> <u>Association</u> of <u>America</u> (<u>SSUA</u>). Areas of Expertise (Check all that apply)	
Employer: <u>Paudre School District</u> Business Address: <u>2407</u> <u>La Porte</u> <u>Ave</u> . City: <u>Lart</u> <u>Collins</u> <u>State:</u> <u>Co</u> <u>Zip Code:</u> <u>8054</u> Business phone: <u>Business Fax:</u> Higher Education and/or Training/Certification: 1. <u>Master's</u> at <u>Arts</u> - <u>Social</u> <u>Work</u> - <u>CSU</u> 2. <u>Iriacipal's</u> <u>Licensure</u> <u>Costificate</u> - <u>CDE</u> / <u>CSU</u> 3. <u>Bucheler's</u> <u>af</u> <u>Arts</u> - <u>Social</u> <u>Work</u> - <u>Colorado</u> <u>Mesa</u> <u>L</u> Leadership Experience or Community/Professional Associations - past and present (organization / group? Focus area or position?) 1. <u>Celorado</u> <u>Association</u> of <u>School</u> <u>Executives</u> (<u>CASE</u>) 2. <u>Colorado</u> <u>School</u> <u>Social</u> <u>Work</u> <u>Association</u> <u>(SSUA)</u> <u>Board of</u> <u>Dirs</u> (3. <u>School</u> <u>School</u> <u>Social</u> <u>Work</u> <u>Association</u> of <u>America</u> (<u>SSUA</u>). Areas of Expertise (Check all that apply)	al Ed.
Business Address: 2407 La Porte Ave. City: <u>fart Collies</u> State: <u>Co</u> Zip Code: <u>8054</u> Business phone: <u>Business Fax:</u> Higher Education and/or Training/Certification: 1. <u>Master's at Arts - Social Work - CSU</u> 2. <u>Principal's Licensure & Cartificate - CDE / CSU</u> 3. <u>Bachedor's at Arts - Rychology - Colorado Mesa L</u> Leadership Experience or Community/Professional Associations - past and present (organization / group? Focus area or position?) 1. <u>Colorado Association of School Executives (CASE)</u> 2. Colorado School Social Work Association of Dirs (3. <u>School School Social Work Association of Hamerica (SSLIAA)</u> Areas of Expertise (Check all that apply)	
City: <u>fort</u> <u>Collines</u> State: <u>Co</u> Zip Code: <u>8057</u> Business phone: <u>Business Fax:</u> <u>Higher Education and/or Training/Certification:</u> <u>1. <u>Master's</u> <u>af Arts - Social Work - CSU</u> <u>2. <u>Irincapad's</u> <u>Licensure & Cartificate - CDE / CSU</u> <u>3. <u>Bachedor's</u> <u>af Arts - Rychology - Colorado Mesa L</u> Leadership Experience or Community/Professional Associations - past and present (organization / group? Focus area or position?) <u>1. <u>Celorado</u> <u>Association</u> <u>of School Executives (CASE)</u> <u>2. Colorado School Social Work Association (SSWA) Board of Dirs (</u> <u>3. School School Social Work Association of America (SSLJAA)</u> Areas of Expertise (Check all that apply)</u></u></u></u>	
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	Former VP
🗆 Accounting 🗆 Banking 🗆 Entrepreneurship 🗔 Fundraising 🗔 Event Planning	•
🗆 Government 🔲 Human Resources 🔲 Media 🗔 Law 🗐 Insurance 🗔 Public Relati	ons
🗆 Marketing/Advertising 🗆 Real Estate 🗆 Medical/Health 🗇 Technology 🔲 Finance	•
🕅 Admin/Management 🛛 Human Services 🖾 Public Speaking 🖾 Community Organizin	g ·
Strategic Planning 🕅 Facilitation 🕅 Teaching	

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Board Experience (if applicable): Agency Time on Board **Position Held** 1. Colorado School Social Work Assoc. 2415 Vice Presiden 2. 3. Volunteer Experience (if applicable): Agency Time Involved **Position Held** 1. 2. 3. Why would you like to become a member of the Foothills Gateway Board of Directors? Support an organization that I respect Lo Serve be providing essential services, supports i advocacy My personal i propessional individuals W/disabilities. ralues in alignment w/ bothills Gabany, i my experiences withaulies, indiv. noviders have provided me a perspective that I believe can contribute to Time commitment you can give to a board each month: 2-10 hrs - Negchable ach Is there anything further you would like to add? See. motors Contacted by Mr. Mark Durand (My predecessor served on the beard as a school dist. rep.) How did you hear about the Foothills Gateway Board of Directors? ____ Date 10/07/2020 Signature Please direct questions to Debbie Klein at 970-266-5312 or email at debbiek@foothillsgateway.org. Mail applications to: Foothills Gateway Board of Directors, 301 W. Skyway Drive, Fort Collins, CO 80525; or fax to: 970-226-2613.

FOOTHILLS GATEWAY, INC.

UNAUDITED

Preliminary Financial Reports

for the 3 months ending September 30, 2020

MONTHLY FINANCIAL HIGHLIGHTS

- * Revenues are 1.2% over YTD Budget
- * Expenses are 9.3% under YTD Budget
- * Net Loss is \$406,113 less than YTD Budgeted Net Loss

Financial Status	at June 30, 2020	at September, 2020	Change
Total Assets	\$14,825,619	\$12,946,636	(\$1,878,983)
Total Liabilities	\$3,947,443	\$3,386,984	(\$560,459)
Net Assets (Fund Balances)	\$10,878,176	\$9,559,652	(\$1,318,524)
Undesignated Net Assets	\$1,908,581	\$770,497	(\$1,138,083)
Designated Net Assets	\$8,969,595	\$8,789,154	(\$180,441)

Current Year Financial Performance at 3 months / 25% of annual revenue and expense

	Actual Year	YTD	% Actual to		% Actual to
	to Date	Budget	YTD Budget	Annual Budget	Annual Budget
Revenues					
State/Medicaid Funds	\$2,569,655	\$2,799,209	91.8%	\$11,254,588	22.8%
Vocational Income	58,635	66,366	88.4%	259,556	22.6%
Public Support	58,438	13,381	436.7%	182,031	32.1%
Larimer County Mill Levy	130,707	106,459	122.8%	4,768,469	2.7%
Other	204,361	74,357	274.8%	325,635	62.8%
Total Revenue	\$3,021,796	\$3,059,772	98.8%	\$16,790,279	18.0%
Expenses					
Salaries, Taxes & Benefits - Staff	\$2,822,992	\$3,097,779	91.1%	\$12,433,996	22.7%
Salaries, Taxes & Ben - Individuals in Svcs	78,341	62,002	126.4%	247,454	31.7%
Vocational/Contract Supplies	8,566	11,390	75.2%	40,560	21.1%
Supplies, Equipment & Building Expense	218,646	241,009	90.7%	995,465	22.0%
Vehicle Expense	75,955	74,741	101.6%	362,793	20.9%
Program Related Expense	597,795	735,440	81.3%	2,446,464	24.4%
Purchase of Service	480,078	491,525	97.7%	1,945,328	24.7%
Other	57,944	70,523	82.2%	429,027	13.5%
Total Expenses	\$4,340,319	\$4,784,409	90.7%	\$18,901,087	23.0%
Revenue Over (Under) Expense	(\$1,318,524)	(\$1,724,637)	76.5%	(\$2,110,808)	62.5%

Foothills Gateway Statement of Financial Condition Wednesday, September 30, 2020 Unaudited

ASS	ETS

Current Assets	
Cash	\$2,975,432.67
Investments - Money Mkt	607,087.94
Investments - Short Term	2,751,910.60
Sub Total Cash & Equivalents	6,334,431.21
Receivables	
Fees and grants from governmental agencies	1,719,209.55
Vocational contracts	17,399.65
Notes Receivable	
Other	37,187.76
Sub Total Receivables	1,773,796.96
Inventory	5,762.06
Prepaid expense and other	44,673.42
Total Current Assets	8,158,663.65
Other Investments	3,277,139.76
	0,217,100.70
Land, Building & Equipment, net	1,510,832.84
Total Assets	12,946,636.25
LIABILITIES AND NET ASSETS	
Current Liabilities	
Accounts Payable and Accrued Expense	1,456,469.53
Current portion of Long-Term Debt	1,286,650.67
Deferred Revenue	538.85
Total Current Liabilities	2,743,659.05
Long Term Debt	
Notes Payable (less current portion)	643,325.33
Total Liabilities	3,386,984.38
NET ASSETS (FUND BALANCES)	
Unrestricted Funds	
Designated Memorial Funds	145,771.20
Designated Capital Repair & Replacement	50,000.00
Designated YMCA Camp	10,409.91
Designated Other Purposes	91,719.61
Designated CFCM Project	2,000,000.00
Designated 3 Mths Bdgt Exp Net Investment in Land, Bldg & Equipment	5,017,079.00 1,510,832.84
Undesignated	716,005.86
Total Unrestricted Funds	9,541,818.42
Temporarily Restricted Funds	17,833.45
Total Net Assets (Fund Balances)	9,559,651.87
	· · · · · · · · · · · · · · · · · · ·
Total Liabilities and Fund Balances	12,946,636.25
Total Liabilities and Fund Balances 10/20/2020 10:24 AM	<u>12,946,636.25</u>

Foothills Gateway, Inc. Fund Detail September 30, 2020

BOARD DESIGNATED:	
Cash in Bank	- 153,961.81
Due (To) / From General Fund	(8,190.59)
	145,771.22
FUND BALANCES:	
Memorial Fund	145,771.22
Total	145,771.22

DONOR DESIGNATED:

Cash in Bank		53,098.36
Accounts Payable		(35,264.91)
Total		17,833.45
FUND BALANCES:		
Miscellaneous Restricted Donations		17,358.22
Rotary - Residential Holiday Fund	250.00	
Colorado Controls - Residential Holiday Fund	1.91	
Colorado Gives Day - FSS Program	1,204.08	
Comm Found - Boone - Supported Employment	1,000.00	
Denise Peters - Supported Employment	250.00	
Hair Farmers Contest - Individual's Hygeine	458.89	
Nancy Hansford - PSCS	1.12	
Foothills Gateway Foundation - Adult Needs	506.63	
Foothills Gateway Foundation - Children / Family Needs	831.71	
Fort Collins Breakfast Rotary - FSS Activity	763.70	
FSS - Prior years fundraisers	12,090.18	
Foothills Service League		475.23
Supported Employment	475.23	
Total		17,833.45

		Current Month Balance	Year to Date Balance	Budget FY20-21	Variance YTD Budget	Percent YTD Budget
	REVENUES					
4010	State General Fund	05 022	200 507	1 017 212	(720 (15)	20.20/
4010 4040	Infant/Toddler	95,822 29,997	286,597 110,785	1,017,212 563,606	(730,615) (452,821)	28.2% 19.7%
4040	Supported Living Services Family Support Services-Direct	29,997 24,970	54,304	465,000	(410,696)	19.7%
4060	Case Management	117,163	320,232	1,444,191	(1,123,959)	22.2%
4000	Management Fees	17,581	55,867	215,721	(1,123,939) (159,854)	25.9%
4067	IDD Determination	3,252	11,437	45,924	(34,487)	24.9%
4063	Special Purpose Funds	(355)	6,919	59,796	(52,877)	11.6%
1005	Total State General Fund	288,430	846,141	3,811,450	2,965,309	22.2%
	Part C					
4090	Part C - Direct Services			125,733	(125,733)	0.0%
4092	Part C - Private Ins Trust Fund	8,723	29,460	120,000	(90,540)	24.5%
4093	Part C - Private Ins Broker Fee	1,483	5,008	20,400	(15,392)	24.5%
4097	Part C - Private Ins Serv Coord	3,167	10,374	45,864	(35,490)	22.6%
	Total Part C	13,373	44,842	311,997	(267,155)	14.4%
	Medicaid Waiver					
4110	CES Program	35,360	102,864	312,562	(209,698)	32.9%
4112	HCBS	4,381	10,903	45,000	(34,097)	24.2%
4114	Day Services - Non-Integrated	42,290	171,856	865,028	(693,172)	19.9%
4120	Day Services - Integrated	20,061	75,561	413,928	(338,367)	18.3%
4130	Residential Services	207,876	630,162	2,663,557	(2,033,395)	23.7%
4140	Supported Living Services	49,200	140,580	683,078	(542,498)	20.6%
4162	Case Mgmt TCM & Monitoring	188,691	505,257	2,002,811	(1,497,554)	25.2%
4164	CMW200 Case Management	0	0	1,800	(1,800)	0.0%
4166	Case Management -SIS	2,276	6,502	14,304	(7,802)	45.5%
4180	Transportation	20,215	34,987	129,073	(94,086)	27.1%
	Total Medicaid Waiver	570,350	1,678,672	7,131,141	(5,452,469)	23.5%
	Other Service Related Revenue					
4215	Room & Board	700	4,200	16,968	(12,768)	24.8%
4230	NVP	350	350	889	(539)	39.4%
4245	Private Pay Revenue	3,596	10,337	58,670	(48,333)	17.6%
4250	Billing Agent Fees	551	1,704	7,200	(5,496)	23.7%
	Total Other Service Related Revenue	5,197	16,591	83,727	(67,136)	19.8%
1000	Other Gov't Fees & Grants	10,105	100 70-			
4320	Larimer County Mill Levy	40,188	130,707	4,768,469	(4,637,762)	2.7%
4350	Colo Division of Housing	3,402	10,129	42,792	(32,663)	23.7%
4360	Division of Vocational Rehabilitation - DD	1,724	4,959	14,466	(9,507)	34.3%
	Total Other Gov't Fees & Grants	45,314	145,794	4,825,727	(4,679,933)	3.0%

Foothills Gateway Statement of Revenue and Expense Preliminary - UNAUDITED Consolidated For the Three Months Ending Wednesday, September 30, 2020

	Vocational Income	Current Month Balance	Year to Date Balance	Budget FY20-21	Variance YTD Budget	Percent YTD Budget
4402	CIE - Res & Comm'l Cleaning	(77)	0		0	0.0%
4406	CIE - Other	207	538	13,556	(13,018)	4.0%
4410	Vocational Contracts	16,180	58,097	246,000	(187,903)	23.6%
	Total Vocational Income	16,310	58,635	259,556	(200,921)	22.6%
	Public Support					
4510	United Way	100	297	3,500	(3,203)	8.5%
4530	Donor Restricted Contributions	0	0	42,000	(42,000)	0.0%
4560	Donations - Unrestricted	15,753	57,841	121,331	(63,490)	47.7%
4580	In Kind Revenue		300	15,200	(14,900)	2.0%
	Total Public Support	16,153	58,438	182,031	123,593	32.1%
	Other Income					
4810	Rent Income	680	3,080	14,400	(11,320)	21.4%
4820	Grant Income	0	0	16,250	(16,250)	0.0%
4850	Interest Income	6,733	20,150	78,000	(57,850)	25.8%
4855	Change in Market Value	(62,680)	119,247		119,247	0.0%
4870	Dividend Income	4,317	8,861	60,000	(51,139)	14.8%
4880	Miscellaneous Income	1,045	3,045	12,000	(8,955)	25.4%
4896	(Gain)/Loss on Sale of Assets	0	18,300	4,000	14,300	457.5%
	Total Other Income	(49,905)	172,682	184,650	(11,968)	93.5%
	TOTAL REVENUE	905,222	3,021,796	16,790,279	(13,768,483)	18.0%

For the Three Months Ending Wednesday, September 30, 2020

	EXPENSES	Current Month Balance	Year to Date Balance	Budget FY20-21	Variance YTD Budget	Percent YTD Budget
	Salaries & Wages					
5010	Full Time Wages	701,845	2,115,090	8,855,686	6,740,596	23.9%
5011	Part Time Wages	47,566	143,582	657,447	513,865	21.8%
5012	Bonus	159	1,355	21,237	19,882	6.4%
5509	PTO	(50,732)	(37,582)	78,996	116,578	(47.6%)
5015	Full Time Wages-Overtime	5,743	19,239	49,383	30,144	39.0%
5016	Part Time Wages-Overtime	86	99	1,462	1,363	6.8%
	Total Salaries & Wages	704,668	2,241,783	9,664,211	7,422,428	23.2%
	Wages - Individuals in Services					
5020	Vocational Wages	21,955	63,375	196,800	133,425	32.2%
5030	Janitorial Wages	, 0	67	14,400	14,333	0.5%
5041	Res & Comm'l Cleaning Wages	666	7,236	,	(7,236)	0.0%
5044	Enclave Wages	0	82		(82)	0.0%
5060	Outside Contract Wages	0	30	12,036	12,006	0.3%
	Total Wages - Individuals in Svcs	22,620	70,790	223,236	152,446	31.7%
	Contract Wages					
5110	Consulting	4,429	4,580	65,560	60,980	7.0%
5120	Professional Fees	5,493	5,493	63,560	58,067	8.6%
5120	Total Contract Wages	9,922	<u> </u>	129,120		7.8%
	0. K.D. H.T.	,			,	
5240	Staff Payroll Taxes	FF 00F		745 407	F 47 004	22.40/
5310	Staff FICA	55,085	167,576	715,497	547,921	23.4%
5315	Worker's Comp	(7,008)	15,012	116,008	100,996	12.9%
	Total Staff Payroll Taxes	48,077	182,587	831,505	648,918	22.0%
	Payroll Taxes - Individuals in Svcs					
5320	FICA - Vocational	1,674	4,833	15,060	10,227	32.1%
5325	W/Comp - Vocational	581	1,909	6,268	4,359	30.4%
5330	FICA - Janitorial	0	5	1,104	1,099	0.4%
5335	W/Comp - Janitorial			470	470	0.0%
5341	FICA - Res & Comm'l Cleaning	50	551		(551)	0.0%
5344	FICA - Enclave	0	6		(6)	0.0%
5346	W/Comp - Res & Comm'l Cleaning	6	246		(246)	0.0%
5360	Outside Contract FICA	0	2	924	922	0.2%
5365	Outside Contract W/Comp			392	392	0.0%
	Total Payroll Taxes - Indiv in Svcs	2,311	7,551	24,218	16,667	31.2%
	Staff Benefits					
5500	CUC	(4,525)	(4,525)	30,000	34,525	(15.1%)
5510	Health Insurance	115,764	343,930	1,380,180	1,036,251	24.9%
5515	Dental Insurance	4,786	14,172	59,351	45,179	23.9%
5520	Disability	6,489	18,900	86,668	67,768	21.8%
5530	Life Insurance	958	2,875	12,147	9,272	23.7%
5540	Retirement	(53,313)	23,271	369,934	346,663	6.3%
	Total Staff Benefits	70,159	398,622	1,938,280	1,539,658	20.6%

For the Three Months Ending Wednesday, September 30, 2020

Supplies			Current Month Balance	Year to Date Balance	Budget FY20-21	Variance YTD Budget	Percent YTD Budget
5700 Office Supplies 1,241 3,524 39,769 36,245 8,97 5720 Center Supplies 501 4833 2,285 2,003 29,99 5720 Jantical Supplies 510 853 2,285 2,003 29,99 5740 Jantical Supplies 510 853 2,426 4,997 25,68 5740 Unit Supplies 41 371 10,790 10,419 3,44 5757 Postage 811 4,097 25,372 21,281 16,119 5760 Contract Naterials 472 660 2,640 1,980 25,09 5815 Contract Notage 1,675 8,566 40,550 31,994 21,189 5900 Cell / Digital Phones 9,981 2,659 10,6524 79,667 2,525 5910 Board & Lability Insurance 8,981 2,6857 10,6524 79,667 2,525 5910 Board & Lability Insurance 8,981 2,657 10,030		Supplies					
5720 Center Supplies 1,310 1,482 19,800 18,378 7.578 5725 Nursing Supplies 350 1,513 6,420 4,907 22,697 7570 Unit Supplies 350 1,513 6,420 4,907 22,697 7570 Unit Supplies 41 371 10,790 10,419 3,44 5750 Norational/Contract Supplies 4,254 11,840 105,073 93,233 11.39 5810 Contract Materials 472 660 2,640 1,980 25.00 5815 Contract Materials 472 660 2,640 1,980 25.00 5900 Telephone 2,158 5,638 20,940 15,302 26.99 5910 Board & Lability Insurance 8,981 26.87 106,524 79.667 25.22 5920 Building Maintenance 2,173 5,374 2,7024 21.650 19.99 5910 Board & Lability Insurance 8,981 26.671	5700		1,241	3,524	39,769	36,245	8.9%
5725 Nursing Supplies 501 853 2,856 2,003 29,99 5730 Jantorial Supplies 350 1,513 6,420 4,907 23,66 5740 Jantorial Supplies 41 371 10,790 10,419 3,44 5750 Postage 41 371 10,790 10,419 3,44 5750 Postage 4,254 11,840 105,073 93,233 11.39 5815 Contract Materials 472 660 2,640 1,980 25.06 5815 Contract Postage 1,203 7,906 37,920 30,014 20.89 5900 Total Vocational/Contract Supplies 1,675 8,566 40,560 31,994 21.19 5901 Total Vocational/Contract Supplies 1,675 8,566 30,940 15,302 25.99 5903 Gell / Digital Phones 9,009 26,152 110,637 84,445 25.59 5910 Board & Liability Insurance 8,941 26,857 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>7.5%</td>							7.5%
5730 Janitorial Supplies 350 1,513 6,420 4,907 22,64 5740 Unit Supplies 811 4,097 25,378 21,281 16,19 5750 Vocational/Contract Supplies 4,13 11,840 105,073 93,233 11,39 5810 Contract Materials 4,22 660 2,640 1,980 25,00 5815 Contract Materials 4,72 660 2,640 1,980 25,00 5903 Telephone 2,158 5,638 20,940 15,302 26,99 5900 Telephone 2,158 5,638 20,940 15,302 26,99 5900 Telephone 2,173 5,374 70,067 25,29 5910 Board & Liabliky Insurance 8,981 26,857 10,6524 79,467 25,25 5920 Boulding Maintenance 10,046 26,593 46,940 20,347 55,73 5950 Security 10,002 2,657 10,500 7,443				,			29.9%
5740 Unit Supplies 41 371 10,790 10,419 3.44 5750 Postage 811 4,097 25,378 21,281 16,19 Total Supplies 4,254 11,840 105,073 93,233 11,390 S010 Contract Supplies 1,203 7,906 37,920 30,014 20,89 S101 Contract Naterials 1,203 7,906 37,920 30,014 20,89 S003 Cell / Okcational/Contract Supplies 1,675 8,566 40,560 31,994 21,19 S003 Cell / Digital Phones 9,009 28,192 110,637 82,445 25,59 S033 Cell / Digital Phones 9,009 28,192 110,637 82,445 25,59 S034 Ap,840 20,347 7,567 7,575 53,374 27,024 21,650 19,99 S040 Depreciation 19,745 59,454 239,886 180,432 24,88 S9504 Utitities 8,210 <							23.6%
5750 Postage ¹ 811 4,097 25,278 21,281 16,19 Total Supplies 4,254 11,840 105,073 93,233 11.39 5810 Contract Merials 472 660 2,640 1,980 25.08 5815 Contract Naterials 1,033 7,906 37,920 30,014 20.89 5810 Contract Nestage 1,037 8,566 40,550 31,994 21.19 5900 Telephone 2,158 5,638 20,940 15,302 26.99 5910 Board & Liability Insurance 8,981 26,857 106,524 79,667 25.25 5910 Board & Liability Insurance 8,981 26,857 105,900 7,843 25.39 5940 Depreciation 19,745 59,454 23,986 180,432 24.89 5950 Refuse Collection 479 2,640 10,396 7,757 25.49 59517 Reft 0 327 25 (302)							3.4%
Total Supplies 4,254 11,840 105,073 93,233 11.39 Still Contract Supplies 4,254 11,840 105,073 93,233 11.39 Still Contract Materials 472 660 2,640 1,980 25.08 Still Contract Naterials 1,675 8,566 30,920 30,014 20.89 Still Contract Naterials 1,675 8,566 40,560 31,994 21.19 Occupancy Telephone 2,158 5,638 20,940 15,302 26.99 Station National / Contract Supplies 1,074 26,857 106,524 29,475 25.75 Station National / Station National / Contract Supplies 1,072 5,653 46,40 21,4550 15.99 Station National / Contract Naterials 1,002 2,657 106,524 29,492 12,550 15.99 Station National / Contract Naterials 8,210 2,250 98,616 70,966 22.97 25.43 25.35 15.99 2,779 25.44 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>16.1%</td>							16.1%
S810 Contract Meterials 472 660 2,640 1,980 2500 5815 Contract Postage 1,203 7,996 37,920 30,014 20,89 5900 Cell / Digital Phones 2,158 5,656 40,560 31,994 21.12 5903 Cell / Digital Phones 9,009 28,192 110,637 82,445 25.59 5910 Board & Liability Insurance 8,981 26,857 106,524 79,667 25.25 5920 Building Maintenance 2,173 5,374 27,024 21,650 19.99 5940 Depreciation 19,745 59,454 239,886 180,432 24.88 5950 Keituse 8,210 27,820 98,816 70,996 28.29 5951 Refuse Collection 479 2,640 10,336 7,757 25.49 5951 Refuse Collection 479 309 618 1,440 622 42.99 5954 Refuse Collection 19,79		-		· · · ·	· · · · ·	<u> </u>	11.3%
5815 Contract Postage 1,203 7,906 37,920 30,014 20.89 Total Vocational/Contract Supplies 1,675 8,566 40,560 31,994 21.19 S900 Telephone 2,158 5,638 20,940 15,302 26.99 S910 Board & Lability Insurance 8,981 26,857 106,524 79,667 25.23 S920 Telephone 2,173 5,374 27,024 21,650 19.99 S930 Security 1,0046 26,573 10,500 7,843 25.39 S950 Security 1,002 2,657 10,500 7,843 25.39 S950 Rent 0 327 25 (302) 7,343 25.39 S951 Rent 0 327 25 (302) 7,343 25.39 S958 Monip Exp 309 618 1,440 822 42.99 S958 Featip Inder \$3000 1,887 3,927 53,510 4,953		Vocational/Contract Supplies					
Total Vocational/Contract Supplies 1,675 8,566 40,560 31,994 21.19 5900 Telephone 2,158 5,638 20,940 15,302 26,99 5903 Cell / Digital Phones 9,009 28,192 110,637 82,445 25,55 5910 Board & Liability Insurance 8,991 26,857 106,524 79,667 25,25 5920 Building Maintenance 10,046 26,593 46,940 20,347 56,77 5940 Depreciation 19,745 59,454 239,886 180,432 24,88 5950 Security 1,002 2,657 10,500 7,843 25,89 5960 Utilities 8,210 27,820 98,816 70,996 28,29 5950 Retuse Collection 479 2,640 10,396 7,757 25,49 5951 Moving Exp 309 618 1,440 822 42,99 6100 Equipment 8 8 4,130 4,122 <td>5810</td> <td>Contract Materials</td> <td>472</td> <td>660</td> <td>2,640</td> <td>1,980</td> <td>25.0%</td>	5810	Contract Materials	472	660	2,640	1,980	25.0%
Occupancy Cocupancy 5903 Telephone 2,158 5,638 20,940 15,302 26,893 5903 Cell / Dight Phones 9,009 28,192 110,637 82,445 25,593 5910 Board & Liability Insurance 8,981 26,857 106,524 79,667 25,23 5920 Building Maintenance 10,046 26,593 46,940 20,347 56,73 5925 Grounds Maintenance 2,0173 5,374 27,024 21,650 19,99 5940 Depreciation 19,745 59,454 239,886 180,432 24,89 5950 Security 1,002 2,657 10,500 7,843 25.39 5950 Recurity 1,002 2,640 10,396 7,757 25.48 5971 Rent 0 327 25 (302) 1,308.09 5985 Retuip Maint & Repair 8 8 4,112 0.29 6100 Equip Maint & Repair 8	5815	Contract Postage	1,203	7,906	37,920	30,014	20.8%
5900 Telephone 2,158 5,638 20,940 15,302 26,99 5903 Cell / Digital Prones 9,009 28,192 110,637 82,445 25,59 5910 Board & Lability Insurance 8,981 26,857 106,524 79,667 25,29 5920 Building Maintenance 2,173 5,374 27,024 21,650 19,99 5940 Depreciation 19,745 59,474 29,986 180,432 24,88 5950 Security 1,002 2,657 10,500 7,843 25,33 5965 Retrue Collection 479 2,640 10,396 7,757 25,44 5971 Rent 0 327 25 (302) 1,308,09 5985 Retrue Collection 479 2,640 10,396 7,757 25,44 59971 Rent 0 327 25 (302) 1,308,09 22,129 70tal Occupancy 62,112 186,169 673,128 486,959 </td <td></td> <td>Total Vocational/Contract Supplies</td> <td>1,675</td> <td>8,566</td> <td>40,560</td> <td>31,994</td> <td>21.1%</td>		Total Vocational/Contract Supplies	1,675	8,566	40,560	31,994	21.1%
5903 Cell / Digital Phones 9,009 28,192 110,637 82,445 25,59 5910 Board & Liability Insurance 8,981 26,657 106,524 79,667 25,29 Sy20 Building Maintenance 10,046 26,593 46,940 20,347 56.7 Sy225 Grounds Maintenance 2,173 5,374 27,024 21,650 19.99 Sy305 Security 1,002 2,657 10,500 7,843 25.89 Sy60 Utilities 8,210 27,820 98,816 70,996 28.29 Sy855 Moving Exp 30.9 618 1,440 822 42.99 Sy855 Refuse Collection 479 2,640 10,396 7,757 25.49 Sy855 Moving Exp 30.9 618 1,440 822 42.99 Total Occupancy 62,112 186,169 673,128 486,959 27.79 Fujipment 8 8 4,130 4,122 0.29 G100 Equipment 3,696 10,564 88,144 77,580 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Sy10 Board & Lability Insurance 8,981 26,857 106,524 79,667 25.29 Sy20 Building Maintenance 10,046 26,593 46,940 20,347 56.79 Sy25 Grounds Maintenance 2,173 5,374 27,024 21,650 19.99 Sy40 Depreciation 19,745 59,454 239,886 180,432 24.89 Sy50 Security 1,002 2,657 10,500 7,843 25.39 Sy565 Refuse Collection 479 2,640 10,396 7,757 25.49 Sy571 Rent 0 327 25 (302) 1,308,09 Sy585 Moving Exp 309 61.8 1,440 822 42.99 Total Occupancy 62,112 186,169 673,128 486,959 27.79 Equip under \$3000 1,887 3,927 53,510 49,583 7.13 6100 Equip under \$2000 1,887 3,927 53,510 49,583 7.13			,	,	,	,	26.9%
9920 Building Maintenance 10/046 26,593 46,940 20,347 56,77 5925 Grounds Maintenance 2,173 5,374 27,024 21,650 19,99 5940 Depreciation 19,745 59,454 239,886 180,432 24,88 5950 Security 1,002 2,657 10,500 7,843 25,33 5960 Utilities 8,210 27,820 98,816 70,996 28,29 5960 Refuse Collection 479 2,640 10,396 7,757 25,44 5971 Rent 0 327 25 (302) 1,308,09 5985 Moving Exp 309 618 1,440 822 42,99 7 Total Cocupancy 62,112 186,169 673,128 486,959 27,79 6100 Equip Ment & Repair 8 8 4,130 4,122 0.20 6101 Equip Ment & Repair 8,09 1,602 6,629 30,504 23,875	5903	Cell / Digital Phones	9,009	28,192	110,637	82,445	25.5%
Sp25 Grounds Maintenance $2,173$ $5,374$ $27,024$ $21,650$ $19,995$ Sp40 Depreciation $19,745$ $59,454$ $239,886$ $180,432$ $24,89$ Sp50 Security $1,002$ $2,657$ $10,500$ $7,843$ 25.33 Sp60 Netruse Collection 479 $2,640$ $10,396$ $7,757$ 25.44 Sp50 Retruse Collection 479 $2,640$ $10,396$ $7,757$ 25.49 Sp80 Moving Exp 309 618 $1,440$ 822 42.99 Total Occupancy 62,112 186,169 673,128 486,959 27.79 6100 Equip Maint & Repair 8 8 $4,130$ $4,122$ 0.29 6101 Equip Maint & Repair 8 8 $9,462$ $9,462$ 0.29 6100 Equip ment $3,696$ $10,564$ $88,144$ $77,580$ 12.09 6310 Meetings & Conferences 15 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>25.2%</td>							25.2%
5940 Depreciation 19,745 59,454 239,886 180,432 24,88 5950 Security 1,002 2,657 10,500 7,843 25,33 5956 Utilities 8,210 27,820 98,816 70,996 28,22 5956 Refuse Collection 479 2,640 10,396 7,757 25,49 5971 Rent 0 327 25 (302) 1,380,00 5985 Moving Exp 309 618 1,440 822 42.99 7 total Occupancy 62,112 186,169 673,128 486,959 27.79 6100 Equip Maint & Repair 8 8 4,130 4,122 0.29 6110 Equip Inder \$3000 1,887 3,927 53,510 49,583 7.33 6125 Equip Inder \$3000 1,887 3,927 53,510 49,583 7.17 7 Total Equipment 3,696 10,564 88,144 77,580 12.09							56.7%
5950 Security 1,002 2,657 10,500 7,843 25.39 5960 Utilities 8,210 27,820 98,616 70,996 28.29 5957 Refuse Collection 479 2,640 10,396 7,757 25.49 5971 Rent 0 327 25 (302) 1,308.09 5985 Moving Exp 309 618 1,440 822 42.99 7otal Occupancy 62,112 186,169 673,128 486,959 27.79 Equip Maint & Repair 8 8 4,130 4,122 0.29 6100 Equip Inder \$3000 1,887 3,927 53,510 49,583 7.38 6125 Equipment 3,696 10,564 88,144 77,580 12.09 6126 Equipment 3,696 10,564 88,144 77,580 12.09 6300 Travel 9,462 9,462 0,09 633 543 30,228 21.89 6310 Meetings & Conferences 15 109 16,287 16,178 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td>19.9%</td></t<>							19.9%
5960 Utilities 8,210 27,820 98,816 70,996 28,29 5955 Refuse Collection 479 2,640 10,396 7,757 2,549 5971 Rent 0 327 25 (302) 1,308,09 5985 Moving Exp 309 618 1,440 822 42,99 7 total Occupancy 62,112 186,169 673,128 486,959 27.79 Equipment 8 8 4,130 4,122 0.22 0.29 6100 Equip Maint & Repair 8 8 4,130 4,122 0.22 6110 Equip ment Lease Expense 1,802 6,629 30,504 23,875 21.79 7 total Equipment 3,696 10,564 88,144 77,580 12.09 9,462 9,462 9,462 0.00 6300 17 avel 3,696 10,564 88,144 77,580 12.09 6300 Travel 0 2,337 12,017 84,		1		,			24.8%
5965 Refuse Collection 479 2,640 10,396 7,757 25.49 5971 Rent 0 327 25 (302) 1,308.09 5985 Moving Exp 309 618 1,440 822 42.99 Total Occupancy 62,112 186,169 673,128 486,959 27.79 Equipment 8 8 4,130 4,122 0.29 6100 Equip moth exe Expense 1,887 3,927 53,510 49,583 7.39 6125 Equipment 3,696 10,564 88,144 77,580 12.09 Professional Growth 109 16,287 16,178 0.79 6300 Travel 9,462 9,462 0.06 6310 Meetings & Conferences 15 109 16,287 16,178 0.79 6300 Staff Recognition 1,048 1,513 17,630 16,117 8.66 6340 Staff Training 2,357 12,618 23,335 <td></td> <td></td> <td>,</td> <td>,</td> <td>,</td> <td></td> <td>25.3%</td>			,	,	,		25.3%
S971 Rent 0 327 25 (302) 1,308.09 5985 Moving Exp 309 618 1,440 822 42.99 Total Occupancy 62,112 186,169 673,128 486,959 27.79 Equipment 8 8 4,130 4,122 0.29 6100 Equip Maint & Repair 8 8 4,130 49,583 7.33 6125 Equipment Lass Expense 1,802 6,629 30,504 23,875 21.79 Total Equipment 3,696 10,564 88,144 77,580 12.09 Professional Growth 9,462 9,462 0,462 0.09 6300 Travel 9,462 9,462 0.09 6310 Meetings & Conferences 15 109 16,287 16,178 0.79 6320 Professional Dues & Publications 204 8,450 38,678 30,228 21.89 6330 Staff Training 2,357 12,618 <				,		•	28.2%
5985 Moving Exp 309 618 1,440 822 42.99 Total Occupancy 62,112 186,169 673,128 486,959 27.79 Equipment 8 8 4,130 4,122 0.29 6100 Equip Maint & Repair 8 8 4,130 4,122 0.29 6110 Equip Maint & Repair 8 8 4,130 4,122 0.29 6110 Equip Maint & Repair 8 8 4,130 4,122 0.29 6112 Equipment 3,696 10,564 88,144 77,580 12.09 6125 Equipment 3,696 10,564 88,144 77,580 12.09 6130 Meetings & Conferences 15 109 16,287 16,178 0.79 6300 Travel 9,462 9,462 0.46 0.20 0.20 0.20 0.20 16,178 0.79 0.18 0.21.89 0.228 21.89 0.30,228 21.89 0.30							25.4%
Total Occupancy 62,112 186,169 673,128 486,959 27.7% Equip Maint & Repair 8 8 4,130 4,122 0.29 6100 Equip Maint & Repair 8 8 4,130 4,122 0.29 6110 Equip under \$3000 1,887 3,927 53,510 49,583 7.39 6125 Equipment Lease Expense 1,802 6,629 30,504 23,875 21.79 Total Equipment 3,696 10,564 88,144 77,580 12.09 6300 Travel 9,462 9,462 0,00 6310 Meetings & Conferences 15 109 16,287 16,178 0.79 6320 Professional Dues & Publications 204 8,450 38,678 30,228 21.89 6330 Staff Training 2,357 12,618 23,335 10,717 54.19 6340 Staff Training 0 2,007 5,600 3,593 35.89 6350 Employee Rel			-				,
Equipment F F F F 6100 Equip Maint & Repair 8 8 4,130 4,122 0.29 6110 Equip Maint & Repair 8 8 4,130 4,122 0.29 6125 Equipment Lease Expense 1,887 3,927 53,510 49,583 7.39 6125 Equipment 3,696 10,564 88,144 77,580 12.09 Professional Growth 6300 Travel 9,462 9,462 0.07 6310 Meetings & Conferences 15 109 16,287 16,178 0.79 6320 Professional Dues & Publications 204 8,450 38,678 30,228 21.89 6330 Staff Recognition 1,048 1,513 17,630 16,117 8.69 6341 Computer Training 0 2,007 5,600 3,593 35.86 6350 Employee Relations 2,628 2,628 2,700 72 97.39	5985	•					42.9%
6100 Equip Maint & Repair 8 8 4,130 4,122 0.29 6110 Equip under \$3000 1,887 3,927 53,510 49,583 7.39 6125 Equipment Lease Expense 1,802 6,629 30,504 23,875 21.79 Total Equipment 3,696 10,564 88,144 77,580 12.09 Professional Growth		Total Occupancy	62,112	186,169	673,128	486,959	27.7%
6110 Equip under \$3000 1,887 3,927 53,510 49,583 7.39 6125 Equipment Lease Expense 1,802 6,629 30,504 23,875 21.79 Total Equipment 3,696 10,564 88,144 77,580 12.09 Professional Growth 9,462 9,462 0.09 0.79 6300 Travel 9,462 9,462 0.09 6310 Meetings & Conferences 15 109 16,287 16,178 0.79 6320 Professional Dues & Publications 204 8,450 38,678 30,228 21.89 6330 Staff Recognition 1,048 1,513 17,630 16,117 8.69 6341 Computer Training 0 2,007 5,600 3,593 35.89 6350 Employee Relations 2,628 2,700 72 97.39 6350 Employee Relations 2,628 2,700 72 97.39 6410 Mileage Reimbursement Expense 803 </td <td>C100</td> <td></td> <td>0</td> <td>0</td> <td>4 1 2 0</td> <td>4 1 2 2</td> <td>0.20/</td>	C100		0	0	4 1 2 0	4 1 2 2	0.20/
6125 Equipment Lease Expense 1,802 6,629 30,504 23,875 21.79 Total Equipment 3,696 10,564 88,144 77,580 12.09 Professional Growth 9,462 9,462 9,462 0.09 6310 Meetings & Conferences 15 109 16,287 16,178 0.79 6320 Professional Dues & Publications 204 8,450 38,678 30,228 21.89 6330 Staff Recognition 1,048 1,513 17,630 16,117 8.69 6340 Staff Training 2,357 12,618 23,335 10,717 54.19 6341 Computer Training 0 2,007 5,600 3,593 35.89 6342 PCT Training 2,628 2,628 2,700 72 97.39 6350 Employee Relations 2,628 2,628 2,700 72 97.39 6410 Mileage Reimbursement Expense 803 1,409 35,848 34,439 3.99 6420 Fuel & Oil Expense 5,350 12,817 54,245 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td>,</td> <td></td>						,	
Total Equipment 3,696 10,564 88,144 77,580 12.0% Professional Growth 9,462 9,462 0.09		•••					
Professional Growth 9,462 9,462 0.09 6300 Travel 9,462 9,462 0.09 6310 Meetings & Conferences 15 109 16,287 16,178 0.79 6320 Professional Dues & Publications 204 8,450 38,678 30,228 21.89 6330 Staff Recognition 1,048 1,513 17,630 16,117 8.69 6340 Staff Training 2,357 12,618 23,335 10,717 54.19 6341 Computer Training 0 2,007 5,600 3,593 35.89 6342 PCT Training 10,595 10,595 0.09 72 97.39 6350 Employee Relations 2,628 2,700 72 97.39 7041 Professional Growth 6,253 27,325 124,287 96,962 22.09 Vehicle Expense 5,350 12,817 54,245 41,428 23.69 6420 Fuel & Oil Expense 5,350	6125		/				
6300 Travel 9,462 9,462 0.09 6310 Meetings & Conferences 15 109 16,287 16,178 0.79 6320 Professional Dues & Publications 204 8,450 38,678 30,228 21.89 6330 Staff Recognition 1,048 1,513 17,630 16,117 8.69 6340 Staff Training 2,357 12,618 23,335 10,717 54.19 6341 Computer Training 0 2,007 5,600 3,593 35.89 6342 PCT Training 0 2,007 5,600 3,593 35.89 6342 PCT Training 10,595 10,595 0.09 6350 Employee Relations 2,628 2,700 72 97.39 70tal Professional Growth 6,253 27,325 124,287 96,962 22.09 6410 Mileage Reimbursement Expense 803 1,409 35,848 34,439 3.99 6420 Fuel & Oil Expense 5,350 12,817 54,245 41,428 23.69 643		Total Equipment	3,696	10,564	88,144	77,580	12.0%
6310 Meetings & Conferences 15 109 16,287 16,178 0.79 6320 Professional Dues & Publications 204 8,450 38,678 30,228 21.89 6330 Staff Recognition 1,048 1,513 17,630 16,117 8.69 6340 Staff Training 2,357 12,618 23,335 10,717 54.19 6341 Computer Training 0 2,007 5,600 3,593 35.89 6342 PCT Training 0 2,628 2,628 2,700 72 97.39 6350 Employee Relations 2,628 2,628 2,700 72 97.39 6410 Mileage Reimbursement Expense 803 1,409 35,848 34,439 3.99 6420 Fuel & Oil Expense 5,350 12,817 54,245 41,428 23.69 6430 Vehicle Repair & Maintenance 4,475 8,494 60,510 52,016 14.09 6430 Vehicle Insurance Expense 4,500 13,500 55,092 41,592 24.59	6200				0.462	0.462	0.00/
6320 Professional Dues & Publications 204 8,450 38,678 30,228 21.89 6330 Staff Recognition 1,048 1,513 17,630 16,117 8.69 6340 Staff Training 2,357 12,618 23,335 10,717 54,19 6341 Computer Training 0 2,007 5,600 3,593 35.89 6342 PCT Training 0 2,007 5,600 3,593 35.89 6350 Employee Relations 2,628 2,628 2,700 72 97.39 6410 Mileage Reimbursement Expense 803 1,409 35,848 34,439 3.99 6420 Fuel & Oil Expense 5,350 12,817 54,245 41,428 23.69 6430 Vehicle Repair & Maintenance 4,475 8,494 60,510 52,016 14.09 6450 Vehicle Insurance Expense 4,500 13,500 55,092 41,592 24.59			15	100			
6330 Staff Recognition 1,048 1,513 17,630 16,117 8.69 6340 Staff Training 2,357 12,618 23,335 10,717 54.19 6341 Computer Training 0 2,007 5,600 3,593 35.89 6342 PCT Training 0 2,007 5,600 3,593 35.89 6342 PCT Training 0 2,628 2,628 2,700 72 97.39 6350 Employee Relations 2,628 27,325 124,287 96,962 22.09 Vehicle Expense 6410 Mileage Reimbursement Expense 803 1,409 35,848 34,439 3.99 6420 Fuel & Oil Expense 5,350 12,817 54,245 41,428 23.69 6430 Vehicle Repair & Maintenance 4,475 8,494 60,510 52,016 14.09 6450 Vehicle Insurance Expense 4,500 13,500 55,092 41,592 24.59							
6340 Staff Training 2,357 12,618 23,335 10,717 54.19 6341 Computer Training 0 2,007 5,600 3,593 35.89 6342 PCT Training 10,595 10,595 0.09 6350 Employee Relations 2,628 2,628 2,700 72 97.39 6350 Employee Relations 2,628 27,325 124,287 96,962 22.09 Vehicle Expense 6410 Mileage Reimbursement Expense 803 1,409 35,848 34,439 3.99 6420 Fuel & Oil Expense 5,350 12,817 54,245 41,428 23.69 6430 Vehicle Repair & Maintenance 4,475 8,494 60,510 52,016 14.09 6450 Vehicle Insurance Expense 4,500 13,500 55,092 41,592 24.59				,	,	,	8.6%
6341 Computer Training 0 2,007 5,600 3,593 35.89 6342 PCT Training 10,595 10,595 0.09 6350 Employee Relations 2,628 2,628 2,700 72 97.39 6350 Total Professional Growth 6,253 27,325 124,287 96,962 22.09 Vehicle Expense 6410 Mileage Reimbursement Expense 803 1,409 35,848 34,439 3.99 6420 Fuel & Oil Expense 5,350 12,817 54,245 41,428 23.69 6430 Vehicle Repair & Maintenance 4,475 8,494 60,510 52,016 14.09 6450 Vehicle Insurance Expense 4,500 13,500 55,092 41,592 24.59			, · · ·	,	,	,	
6342 PCT Training 10,595 10,595 0.09 6350 Employee Relations 2,628 2,628 2,700 72 97.39 70tal Professional Growth 6,253 27,325 124,287 96,962 22.09 Vehicle Expense 6410 Mileage Reimbursement Expense 803 1,409 35,848 34,439 3.99 6420 Fuel & Oil Expense 5,350 12,817 54,245 41,428 23.69 6430 Vehicle Repair & Maintenance 4,475 8,494 60,510 52,016 14.09 6450 Vehicle Insurance Expense 4,500 13,500 55,092 41,592 24.59			,	,			
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6430 Vehicle Repair & Maintenance 4,475 8,494 60,510 52,016 14.09 6450 Vehicle Insurance Expense 4,500 13,500 55,092 41,592 24.59				,	,	,	23.6%
6450 Vehicle Insurance Expense 4,500 13,500 55,092 41,592 24.59			,				14.0%
							24.5%
6460 Vehicle Licensing Expense 479 2,054 5,350 3,296 38.49	6460	Vehicle Licensing Expense	479	2,054	5,350	3,296	38.4%
					,	,	24.8%
		•					20.9%

For the Three Months Ending Wednesday, September 30, 2020

		Current Month Balance	Year to Date Balance	Budget FY20-21	Variance YTD Budget	Percent YTD Budget
	Other Expense	Balarioo				Duugot
6605	Board Expense			1,570	1,570	0.0%
6610	Public Relations	88	130	15,460	15,330	0.8%
6616	Misc Fees & Expenses	935	2,991	13,700	10,709	21.8%
6625	Advertising		2/002	1,526	1,526	0.0%
6645	Interest Expense	1,652	4,956	19,824	14,868	25.0%
6650	Data Processing	4,489	12,338	99,394	87,056	12.4%
6660	Mill Levy - County Admin Fees	804	2,638	100,138	97,500	2.6%
6675	Ergonomical Evaluations	100	485	5,080	4,595	9.5%
6680	Staff Hep B Shots	80	123	1,603	1,480	7.7%
6681	CBI Checks	887	2,039	9,445	7,406	21.6%
6689	In-kind Donations Expense	300	300	15,200	14,900	2.0%
6690	Contribution	4,620	4,620	21,800	17,180	21.2%
0090	Total Other Expense		<u> </u>	<u> </u>		10.0%
	Total Other Expense	13,955	30,020	304,740	274,120	10.0%
	Direct Exp - Individuals in Svcs					
7010	Supplies	3,138	11,535	43,458	31,923	26.5%
7017	Household Supplies	35	252	1,260	1,008	20.0%
7020	Telephone	95	280	1,080	800	25.9%
7025	Cleaning	17,128	39,991	28,502	(11,489)	140.3%
7040	Recreational Services	437	825	12,812	11,987	6.4%
7045	Food & Personal Needs	1,025	3,411	14,940	11,529	22.8%
7046	Medical Supplies	31	71	720	649	9.9%
7057	Personal Assist - HHA's	672	1,060	4,974	3,914	21.3%
7060	Transportation	756	2,594	13,624	11,030	19.0%
7070	Family Direct Pmts	24,970	54,304	465,000	410,696	11.7%
7072	Family Training	200	254	484	230	52.5%
7075	Direct Service Payments	99,914	308,374	1,235,898	927,524	25.0%
7078	Home Modification	0	0	33,606	33,606	0.0%
7079	Assistive Technology	10,577	22,789	145,035	122,246	15.7%
7081	Therapies	30,301	82,457	172,594	90,137	47.8%
7082	Medical Prof Services - Other	2,697	7,066	37,905	30,839	18.6%
7085	Craft Supplies	71	211	480	269	44.0%
7086	Women's Group	(7)	(66)	-100	66	0.0%
7087	Men's Group	0	63		(63)	0.0%
,	Total Direct Exp - Indiv in Svcs	192,040	535,471	2,212,372	1,676,901	24.2%
	• • • • •	- ,		, ,-	1	
	Room & Board Expense					
7205	Property & Liability Insurance	63	180	732	552	24.6%
7210	Building Maintenance	596	1,608	3,840	2,232	41.9%
7215	Grounds Maintenance	0	316	1,575	1,259	20.1%
7220	Depreciation	913	2,739	11,808	9,069	23.2%
7225	Refuse Collection	213	355	880	525	40.3%
7230	Equipment Maint & Repair	68	68	200	132	34.0%
7240	Household Supplies	137	234	1,500	1,266	15.6%
7247	Security	120	120	516	396	23.3%
7250	Utilities	(4,056)	(3,045)	5,340	8,385	(57.0%)
7260	Food	891	1,937	8,700	6,763	22.3%
	Total Room & Board Expense	(1,056)	4,512	35,091	30,579	12.9%
	-			-	-	

Foothills Gateway Statement of Revenue and Expense Preliminary - UNAUDITED Consolidated For the Three Months Ending Wednesday, September 30, 2020

		Current Month Balance	Year to Date Balance	Budget FY20-21	Variance YTD Budget	Percent YTD Budget
	Unallowable Expenses					
7310	Unallow - Mental Health	200	41,656	95,712	54,056	43.5%
7314	Unallow - Prof Svcs Other	1,655	2,096	12,000	9,904	17.5%
7320	Unallow - Provider Other	76	76	4,200	4,124	1.8%
7321	Unallow - Occupancy	(385)	2,331		(2,331)	0.0%
7339	Unallow - Other	3,401	9,664	68,200	58,536	14.2%
	Total Unallowable Ex	4,946	55,823	180,112	124,289	31.0%
	Other Program Related Expense					
7440	NVP	350	350	889	539	39.4%
7450	Provider Training	330	1,139	10,000	8,861	11.4%
7460	Guardianship Expense	0	500	8,000	7,500	6.3%
	Total Other Program Related Expense	680	1,989	18,889	16,900	10.5%
	Purchase of Service					
7510	P/S Transportation Other	4,007	5,982	37,461	31,479	16.0%
7524	Program Approved Service Agencies	22,931	79,275	407,867	328,592	19.4%
7590	Host Homes	130,086	394,821	1,500,000	1,105,179	26.3%
	Total Purchase of Service	157,024	480,078	1,945,328	1,465,250	24.7%
	TOTAL EXPENSES	1,331,491	4,340,319	18,901,087	14,560,768	23.0%
	REVENUE OVER (UNDER) EXP	(426,270)	(1,318,524)	(2,110,808)	792,284	62.5%

Foothills Gateway Policies Updated October 2020

Accessibility

It is the policy of Foothills Gateway, Inc. to remove, where possible, barriers to employment, architectural, attitudinal, environmental, financial, communication, community integration, technology, transportation barriers, service information, and any other barriers identified for persons receiving services, staff and stakeholders.

Acute Infections

It is the policy of Foothills Gateway, Inc. to require employees and individuals who are experiencing acute infections/communicable diseases to remain away from the facility/program for the term of the illness as recommended by the Center for Disease Control, the Larimer County Health Department or their physician.

Advance Directives

It is the policy of Foothills Gateway, Inc. to comply with Colorado Advance Directives when issued by an individual with the capacity to issue the directive, a guardian authorized by court order to give consent, or by a properly appointed proxy decision maker.

Anti-Discrimination Policy

It is the policy of Foothills Gateway, Inc., incorporated in the State of Colorado, to not discriminate on the basis of race, color, creed, national origin, gender, sexual orientation (as defined by the Colorado anti-Discrimination Act to be a person's orientation to heterosexuality, homosexuality, bisexuality, or transgender status or an employer's perception thereof), religion, age, disability or other legally protected status in admission to, access to, or operations of its programs, services or activities.

Bloodborne Pathogens Exposure

It is the policy of Foothills Gateway, Inc. to observe Universal Precautions to prevent contact with blood or other potentially infectious material.

Case Management Monitoring

It is the policy of Foothills Gateway, Inc. to execute Case Management services according to Health Care Policy and Financing (HCPF) rules and regulations.

Chief Executive Officer Expense Administration

It is the policy of Foothills Gateway, Inc. to provide to the Treasurer of the Board of Directors, for review and approval, the Chief Executive Officer's monthly expense reporting, including supporting documentation, for all credit card expenditures and for all monthly reimbursement requests.

Chronic Infections

It is the policy of Foothills Gateway, Inc. that employees and persons receiving services with chronic infections shall not be automatically excluded from employment or program services.

Confidentiality

It shall be the policy of Foothills Gateway, Inc. that every person receiving or seeking services has the same legal rights and responsibilities as other individuals including the right to have the information concerning the person be handled in a confidential manner.

Conflict of Interest

It is in the best interest of Foothills Gateway, Inc. and the individuals it serves to be aware of and properly manage all conflicts of interest and appearances of a conflict of interest, in accordance with the goals of accountability and transparency. Therefore, it is the policy of Foothills Gateway, Inc. that no member of the Foothills Gateway, Inc. Board of Directors, any of its committees, or employees shall derive any personal profit or gain, directly or indirectly, by reason of his or her participation with Foothills Gateway, Inc. Each board member shall disclose to Foothills Gateway, Inc. any personal interest that he/she may have in any matter pending before Foothills Gateway, Inc. and shall refrain from participation in any decision on such matters. Each board member shall refrain from any business or personal activities or practices that would be in conflict with Foothills Gateway, Inc.'s full performance of its contractual obligations.

Any member of the Foothills Gateway, Inc. Board of Directors, any of its committees, and employees shall refrain from obtaining any list of Foothills Gateway, Inc. staff, families, or vendors for personal or private solicitation purposes at any time during the term of their affiliation.

Consent

It shall be the policy of Foothills Gateway, Inc. that, to ensure due process of law, consent, as defined in Health Care Policy and Financing Rules and Regulations, shall be obtained in all circumstances where it is required.

Corporate Compliance Policy Statement

It is the policy of Foothills Gateway, Inc. (FGI) to have a Corporate Compliance Program that is committed to preventing, detecting, and resolving inappropriate business practices, improper conduct, and/or violations of law, with a further goal to foster an ongoing effort to improve quality of operational performance.

Corporate Credit Card

It is the policy of Foothills Gateway, Inc. to ensure that all credit cards issued:

- serve a legitimate business purpose consistent with the mission of the organization,
- are used for authorized purposes only, in agreement with the organization's approved budget,
- minimize liability to the organization for unauthorized charges,
- and, are adequately monitored by management for compliance.

Department of Labor Compliance

It is the policy of Foothills Gateway, Inc. to comply with all the Department of Labor rules and regulations.

Determination of Developmental Disability and Developmental Delay

It shall be the policy of Foothills Gateway, Inc. that a Determination of Developmental Disability be made for person's who submit a written request, to determine whether the applicant meets the criteria for developmental disability, as defined in the Code of Colorado Regulations at 10 CCR 2505.10 Section 8.607.2 and therefore may be eligible to receive services and supports pursuant to Sections 25.5-10-202(2) and 211, C.R.S.

Foothills Gateway shall determine if an applicant has a Developmental Delay if under the age of 5 years old following the criteria stated in 10 CCR 2505.10, Section 8.600.4.

Discharge from Services and Supports

It shall be the policy of Foothills Gateway, Inc. to execute case management services according to the provisions of the Rules and Regulations of Health Care Policy and Financing (HCPF).

Dispute Resolution

It is the policy of Foothills Gateway, Inc. that all persons receiving services, or applicants for services, or parents of a minor, guardians and/or authorized representatives are entitled to report any dispute without fear of adverse actions as a result of filing said dispute.

These policies and procedures govern disputes in the following area (Pursuant to Section 25.5-10 -212, CRS).

Disputes between Individuals and Program Approved Services Agencies under contract with Foothills Gateway, Inc. and Individuals and Foothills Gateway, Inc.-Community Centered Board.

Donations/Gifts and Acknowledgement Receipt

It is the policy of Foothills Gateway, Inc. to direct all donated resources for their intended use, whether it is to be for restricted purposes or general purposes.

Donor Privacy Policy

It is the policy of Foothills Gateway, Inc. to honor and respect the privacy of our donors. We are aware of the trust placed in us, and our responsibility to protect the privacy of our donors and to let them know what information is collected and how this information is used. We make every reasonable effort to ensure that personal information is accurate and complete and want to assure our donors that this information will not be sold, rented, exchanged, or shared unless otherwise required by law. We rely on individuals to notify us if there is a change to their information or if they desire to remove their name from our mailing list.

Early Intervention Monitoring

Larimer County's Early Intervention Colorado will complete monthly monitoring for families enrolled in the program.

Emergency Control Procedure

It is the policy of Foothills Gateway Inc. that Emergency Control Procedures (ECP) will only be used to keep the person receiving services and others safe.

Equal Employment Opportunity

It is the policy of Foothills Gateway, Inc. (FGI) to provide equal employment opportunities (EEO) to all employees and applicants for employment. We prohibit unlawful discrimination against applicants or employees on the basis of age, race, sex, color, religion, national origin, disability, sexual orientation (as defined by the Colorado anti-Discrimination Act to be a person's orientation to heterosexuality, homosexuality, bisexuality, or transgender status or an employer's perception thereof), gender identity, genetic information, veteran status or any other applicable status protected by federal, state or local law. This prohibition includes unlawful harassment based on any of these protected classes. Unlawful harassment includes verbal or physical conduct which has the purpose or effect of substantially interfering with an individual's work performance or creating an intimidating, hostile, or offensive work environment. This policy applies to all employees, including manager, supervisors, co-workers and non-employees such as vendors, consultants, etc. This policy applies to all terms and conditions of employment, including, but not limited to, hiring, placement, promotion, termination, layoff, recall, transfer, leaves of absence, compensation, and training.

Foothills Gateway, Inc. will make reasonable accommodation for qualified individuals with known disabilities and employees whose work requirements interfere with a religious belief unless doing so would result in an undue hardship to the Company or a direct threat.

Family and Medical Leave Act

It is the policy of Foothills Gateway, Inc. to comply with the laws of the Family and Medical Leave Act.

To be eligible for Family & Medical Leave an employee must have been employed for at least twelve (12) months and must have worked at least 1250 hours during the twelve months prior to requesting Family & Medical Leave.

Federal False Claims Act: Prevention and Detection of Fraud and Abuse

It is the policy of Foothills Gateway, Inc. (FGI) to detect and eliminate waste, fraud or abuse related to payments to the organization from federal or state programs for individual receiving services care and other services. Foothills Gateway, Inc. (FGI) does not tolerate making or submitting false or misleading billing claims or statements to any government agency, health care program or payer source. The organization is committed to providing education to employees and to its contractors and/or agents on the expected standards of conduct. An essential element of the standards of conduct includes an obligation on the part of all employees, agents, contractors and other associates to report any issues and concerns that could lead to false claims or fraud, abuse and waste.

Fixed Asset Disposition

It is the policy of Foothills Gateway, Inc. to safeguard its fixed assets by maintaining comprehensive records of all fixed asset acquisitions and disposals and by conducting periodic inventories.

Funds Administration

It is the policy of Foothills Gateway, Inc. to operate within a budget approved by the Board of Directors, and to carefully plan to use its funds to advance the mission of Foothills Gateway, Inc.

Gastrostomy Services Administration

It is the policy of Foothills Gateway, Inc. that the agency Licensed Nurse shall be responsible to coordinate all activities and procedures relating to gastrostomy services (also referred to as gtube) administered by bolus or timed drip feedings.

Gift Acceptance Policy

It is the policy of Foothills Gateway, Inc. to encourage and accept gifts to the organization in any amount to help us meet our mission and vision. Foothills Gateway, Inc. also seeks to preserve the assets of the organization from liabilities that would diminish the philanthropic impact of the generous gifts of its donors. In order to achieve these goals, and to promote understanding on the part of donors and the community, Foothills Gateway subscribes to the following procedures concerning the acceptance of gifts:

Grant Funding

It is the policy of Foothills Gateway, Inc. to allocate an amount of funding, as resources allow, each fiscal year for the purpose of assisting other programs or agencies to help meet the unmet needs of individuals with Intellectual and Developmental Disabilities (IDD) served by Foothills Gateway, Inc.

Grievance/Complaint

It is the policy of Foothills Gateway, Inc. that all persons receiving services, parents of a minor, guardians and/or authorized representatives may submit grievances/complaints. The utilization of the grievance/complaint procedure shall not prejudice the future provision of appropriated services or supports.

Health and Safety

The Leadership Team at Foothills Gateway believes that our people are our most important asset and that the preservation of persons receiving services and employee safety and health must remain a constant consideration in every phase of our business. It is our intent to provide a safe environment that is as free of hazards as possible, for employees and persons receiving services.

All employees are responsible for working safely and productively, always remaining aware of hazards in their jobs and following recognized safe work practices, including the use of personal protective equipment (PPE). It is also the responsibility of employees to assure the health and safety of persons receiving services.

It is our belief that any safety and health program must have total employee involvement. Therefore, this program has management's highest priority, support and participation.

Health Insurance Portability and Accountability Act (HIPAA)

It is the policy of Foothills Gateway, Inc. to comply with the requirements of the Health Insurance Portability and Accountability Act of 1996 (HIPAA) 45 CFR Part 164 and any subsequent revisions or additions.

Human Rights Committee

Foothills Gateway, Inc. shall establish and maintain a Human Rights Committee as an impartial third party to safeguard the rights of persons receiving services. The committee is an advisory and review body to the administration of Foothills Gateway, Inc.

Incident Reporting

It is the policy of Foothills Gateway, Inc. that all incidents will be recorded and reviewed according to regulatory standards, and rules and regulations.

Information Measurement and Management System

It is the policy of Foothills Gateway, Inc. to administer and refine an Information Measurement and Management System for all Foothills Gateway, Inc. departments. Foothills Gateway is committed to evaluating continuous improvement of organizational quality and service excellence by measuring agency effectiveness, efficiency and satisfaction with services.

Intake/Waiting List

It shall be the policy of Foothills Gateway, Inc. to execute case management services according to provisions of the rules and regulations of the Health Care Policy and Financing (HCPF).

Integrated Work Services

It is the policy of Foothills Gateway, Inc. to provide all program participants the opportunity to direct, through the Interdisciplinary Team (IDT) process, the type of Integrated Work services the program participants are interested in receiving.

Internal Cash Management Control

It is the policy of Foothills Gateway, Inc. to safeguard assets by establishing management procedures to prevent the diversion of cash assets.

Investment Management

It is the policy of Foothills Gateway, Inc. that the Board of Directors / Fiscal & Property Management Committee will be responsible overseeing for management of all assets of the Agency of whatever nature.

Leadership

It is the policy of Foothills Gateway, Inc. that the Board of Directors and management are committed to provide effective leadership, stability, planning and administration to assure consistency with the organization's mission, principles and goals.

Licensure Review for Private Therapists

It is the policy of Foothills Gateway, Inc. to require proof of licensure in good standing through a Department of Regulatory Agency (DORA) check on any private therapist or other counseling professional who may provide services to any person receiving services from Foothills Gateway, Inc., at any Foothills Gateway facility.

Master Records and Access to Information

It shall be the policy of Foothills Gateway, Inc. that each person receiving services or on the Waiting List to receive services will have a single master record which conforms to the requirements of the rules and regulations of Health Care Policy and Financing (HCPF).

Master Records Maintenance

It is the policy of Foothills Gateway, Inc. to develop and maintain a master record for each person determined eligible and/or receiving services according to the rules and regulations of Health Care Policy and Financing (HCPF).

Medical Practices and Services in Residential

It is the policy of Foothills Gateway, Inc. that the Residential Program shall provide sufficient oversight and guidance per the Individual Service Plan to ensure that the health, medical and dental needs of the person receiving services are addressed.

Medication Administration

It is the policy of Foothills Gateway, Inc. for the storage, administration and disposal of all prescription and non-prescription medications to comply with all applicable medication administration requirements of the Department of Public Health and Environment, Department of Health Care Policy and Financing (HCPF).

Mill Levy Administration

It is the policy of Foothills Gateway, Inc. to administer the Mill Levy funding received to carefully plan for its use to advance the mission of Foothills Gateway, Inc.

The Fiscal and Property Management Committee of the Board of Directors will direct the organization to incorporate the allocation of Mill Levy funds in the preparation and presentation of the annual operating budget for each fiscal year, (July 1 through June 30).

Mistreatment

Foothills Gateway, Inc. will not tolerate the Mistreatment, Abuse, Neglect, and/or Exploitation of any person receiving services by any other person.

Money Management in Residential

It is the policy of Foothills Gateway, Inc. that each person served will have a money management skills assessment to evaluate the persons' ability to handle their own funds according to the Service Plan (SP).

Notice

It shall be the policy of Foothills Gateway, Inc. that to ensure due process of law, notice as defined in the Rules and Regulations of Health Care Policy and Financing (HCPF), shall be given in all circumstances where it is required.

Personal Belongings

It is the policy of Foothills Gateway, Inc. that persons receiving services are encouraged to have personal possessions.

Physical Facilities

It is the policy of Foothills Gateway, Inc. that the physical facilities, if owned or leased by Foothills Gateway, where Day Habilitation and Adult Care Services and Supports are provided to individuals receiving services (Comprehensive or Supported Living Services), shall meet all applicable fire, building, licensing and health regulations.

Private Pay

It is the policy of Foothills Gateway, Inc. to accept private pay for services rendered in the Adult Care Services Program.

Proxy Decision Makers or Guardians

It is the policy of Foothills Gateway, Inc. to disallow employees or independent contractors (IC's) from becoming proxy decision makers or guardians for any persons receiving services or on the waiting list for services through Foothills Gateway, unless the employee is a family member or adoptive family member (i.e. parents, spouse, children, brothers, sisters, mother-in-law, father-in-law, daughter-in-law, son-in-law, grandparents, grandchildren, aunts and uncles, step parents, step children, step brothers and step sisters) of the person for whom guardianship services or proxy decision making services are being sought.

Public Communications

It is the policy of Foothills Gateway, Inc. to prepare and make available to the public information about the organization's mission, the Annual Plan, service activities, quality assurance survey/evaluations, annual information returns, application for recognition of tax exemption, and basic financial data. Foothills Gateway, Inc. will also make available to the public the names of the members of Foothills Gateway, Inc.'s Board of Directors and executive staff.

Quality Control Assurance

It is the policy of Foothills Gateway Inc. to assure customers that we are committed to quality control of contracted work in Integrated Work and Prevocational programs.

Research

It is the policy of Foothills Gateway, Inc. (FGI) that any experimental research conducted by or under the supervision of FGI with individuals we serve, adhere to the rules and regulations set forth by Health Care Policy and Financing (HCPF).

Restraints

It is the policy of Foothills Gateway, Inc. that physical or mechanical restraints shall only be used by employees or Independent Contractors who have been trained in the use of restraints. Restraints will not exceed fifteen minutes, wherever practicable.

Rights of Persons Receiving Services

It is the policy of Foothills Gateway, Inc. to ensure adherence to the provisions of Colorado Revised Statues (CRS-27-10.5-112 through and including CRS 27-10.5-124; as amended) concerning the rights, benefits and privileges of persons funded in whole or part through the Health Care Policy and Financing (HCPF).

Safety Control Procedure

It is the policy of Foothills Gateway, Inc. that Safety Control Procedures (SCP) must be developed when it is anticipated that there will be a need to use restrictive procedures or restraints to control a previously exhibited behavior which is likely to recur. A Safety Control Procedure is considered an Emergency Control Procedure that is planned for and is used only to keep people safe. A Safety Control Procedure does not require informed consent.

Scalding Burns Prevention

It is the policy of Foothills Gateway, Inc. that all staff and/or independent contractors providing services to persons served have training regarding prevention of scalding burns.

Service Plan Development and Implementation

It is the policy of Foothills Gateway, Inc. to execute services according to provisions of the rules and regulations of Health Care Policy & Financing (HCPF).

Sexual Harassment

It is the policy of Foothills Gateway, Inc. that sexual harassment of employees or individuals receiving services by any person and in any form is prohibited. All complaints of sexual harassment should be reported immediately and will be investigated.

Sexuality Policy

It is the policy of Foothills Gateway, Inc. to recognize that individuals with intellectual disabilities can develop relationships and determine the nature of these relationships.

Struck Work

It is the policy of the Foothills Gateway's Division of Community Services and Supports to not accept any contract work that is known to be struck work (work from a company on strike). This does not include any current or ongoing contracts which were initiated prior to the strike.

It is also the policy of the program to refrain from placing persons receiving services in businesses whose employees are on strike.

Supporting Persons with Challenging Behaviors

It is the policy of Foothills Gateway, Inc. that appropriate methods and procedures for supporting persons with challenging behaviors be employed pursuant to CRS 25.5-10-101 as amended of the Rules and Regulations of the Department of Health Care Policy and Financing.

Transportation Services Provided in Vehicles Not Owned or Operated by Foothills Gateway, Inc.

It is the policy of Foothills Gateway, Inc. that when transportation services are provided to persons receiving services by Foothills Gateway employees and Host Home Providers in vehicles which are not owned or operated by Foothills Gateway, Inc., the Employee/Host Home Provider, or Independent Contractor owner of the vehicle will possess current vehicle liability insurance, vehicle safety equipment, current license to drive in the State of Colorado, and emergency procedures to use in the event of an emergency.

Transportation Services

It is the policy of Foothills Gateway, Inc. that persons receiving services are transported in vehicles that meet legal requirements, are well maintained and safe, and the drivers of these vehicles are qualified to provide transportation services.

Waiting List Management

It shall be the policy of Foothills Gateway, Inc. to execute case management services according to the provisions of the rules and regulations of Health Care Policy & Financing (HCPF).

Whistleblower Protection

It is the policy of Foothills Gateway, Inc. that any person (whistleblower) is free to lawfully disclose whatever fact based information supports a reasonable belief of misconduct or a violation of rule or law, to participate in an investigation or hearing, or to refuse to execute an illegal directive without retaliation or discrimination by the Agency or its personnel.

This policy shall only apply if the whistleblower first brought the alleged misconduct or violation to the attention of the Chief Administrative Office or a person with supervisory authority, unless the employee reasonably believed reporting to the Chief Administrative Officer or supervisor would not result in a prompt remedy of the violation.

Work Reduction Prevocational and Integrated Work Services

It is the policy of Foothills Gateway, Inc. to provide functional training activities/services that are aimed at enhancing practical information/ training/experience to persons served during periods of work reduction.

Working Capital

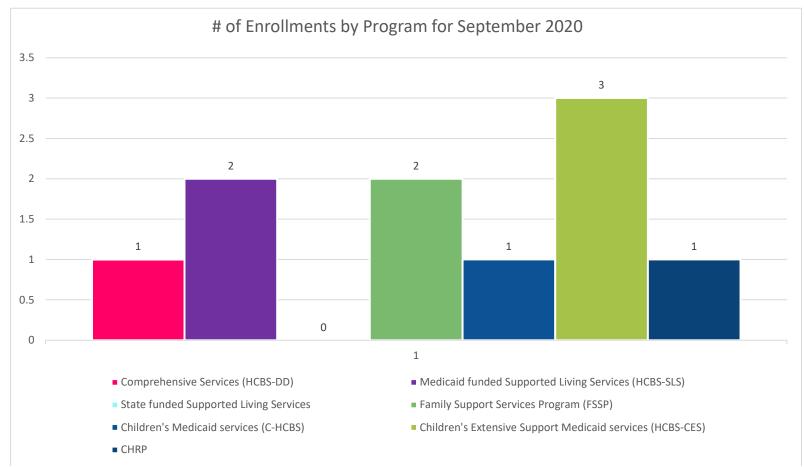
It is the policy of Foothills Gateway, Inc. to operate within a balanced budget and to carefully plan to use any surplus funds to address the following areas:

- Increase working Capital
- Fund depreciation
- Support competitive salaries (salary scale)
- Enhance and/or expand services and supports.

Workplace Security

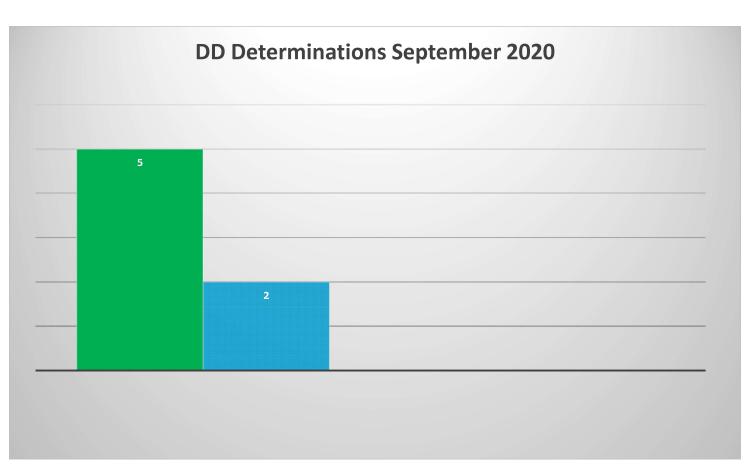
Foothills Gateway does not tolerate violence in the workplace. This policy applies to all employees, volunteers, visitors, and persons served by Foothills Gateway.

	<u>September</u>
Comprehensive Services (HCBS-DD)	1
Medicaid funded Supported Living Services (HCBS-SLS)	2
State funded Supported Living Services	0
Family Support Services Program (FSSP)	2
Children's Medicaid services (C-HCBS)	1
CHRP	0
Children's Extensive Support Medicaid services (HCBS-CES)	3



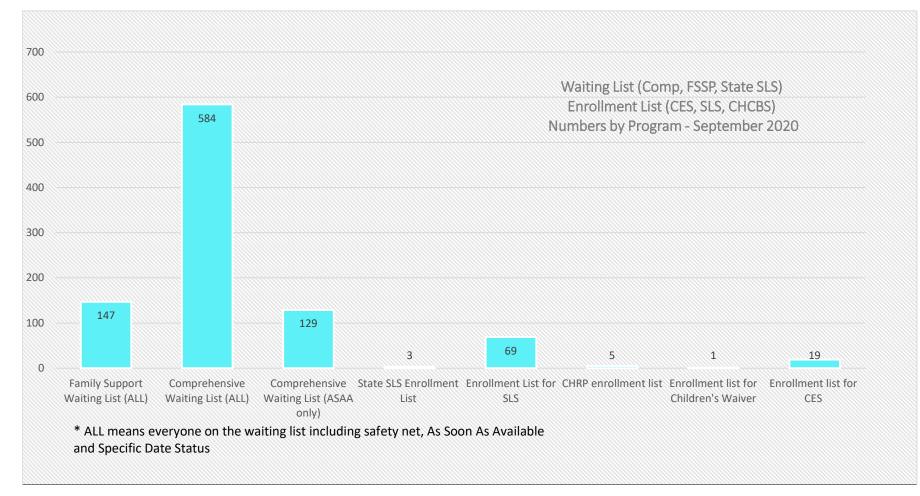


Total



7

Waiting List numbers	<u>Sept</u>
Family Support Waiting List (ALL)	147
Comprehensive Waiting List (ALL)	584
Comprehensive Waiting List (ASAA only)	129
State SLS Enrollment List	3
Enrollment List for SLS	69
CHRP enrollment list	5
Enrollment list for Children's Waiver	1
Enrollment list for CES	19



DCSS Prevocational Program Billing Customer List July – September 2020

Company

Coyote Camp Full Pro Pulsed Harmonix Ram's Waste Sensitively Yours Stroker Industries Wild West Munchies World by the Tail

Job Description

Packaging Assembly Assembly Bindery Assembly Assembly Assembly Packaging

*Volunteer Opportunities and Locations Due to the Pandemic, we did not participate in any Volunteer Opportunities

Prevoc; Community Skills Development Program (CSDP); Personal, Social and Community Services (PSCS) <u>Comp</u>any Job Description American Baptist Church Pick up donations from Whole Foods and take to the Salvation Army ARC (Fort Collins/Loveland) Sort books in the 'book nook', remove colored tags off racks, straighten store, sort toy shelves, hang plastic bags on the hooks and clear/organize the shelves Everyday Joe's General cleaning, filling water jugs, and various tasks as needed Good Will Health Sorting, organizing and cleaning Golden Peaks (Fort Collins) Visit Senior residents Habitat for Humanity (Loveland) Sort books/clothing Matthew's House Recycle, wipe down counters, sweep and empty trash Meals on Wheels (Fort Collins/Loveland) Deliver meals to home bound individuals Salvation Army Pick up donated food Saturday Morning Transporting food from food bank for Saturday morning breakfast

Supported Employment Commercial Cleaning

Supported Employment Diversified Career Services

<u>Company</u>

ARC (Fort Collins) Aspen Grove Vet Clinic **Big Deal Tire** Bones du Jour Brand Spankin' Used Center Rehab Child Advocacy Center Chipper's Lanes **Cinemark Cinemas Cinemark Theater and Bistro** City of Loveland Library Colorado State University **Columbine Health Systems Columbine Health Systems** Daddy Os Earle's Loveland Floral Eco-Thrift Fazolis Firehouse Subs (Loveland) FoCo Police Department Foothills Gateway, Inc. Gib's Bagels (Lemay) Gib's Bagels (Shields) Goodwill Thrift Store Hach **High Country Beverage** Home Depot (Fort Collins/JFK Pkwy) Jorgensen Labs King Soopers (Timberline) King Soopers (Loveland) Kohl's (Loveland) LaPorte Hardware Lemay Health and Rehab Loveland Public Library **New Mercer Commons** Nikki's Restaurant Palmer Flowers Panera Bread (Fort Collins) Papa John's PetCo Pizza Hut (Loveland)

Individual Job Sites Merchandising Associate (2) Groundskeeper/Janitor Associate Kitchen Asst. Associate Laundry Groundskeeper/Janitor **Crew Member** Ticket taker Custodian Library Page Moby Gym (1) Laundry Assistant **Dietary Aide** Cashier Floral Asst. Associate Janitorial/Lobby Food Prep Office Support Cleaning Crew (2) **Dining Area Attendant Dining Area Attendant** Associate Kitchen Asst. Warehouse Assistant (2) Associate (1) Assembly/Packaging **Courtesy Clerk** Courtesv Clerk Dock Assistant **Inventory Specialist** Medical Records Assistant Materials Handler Housekeeper Dishwasher Floral Assistant **Dining Room Attendant** Box Folding Associate Box Assembler

Red Robin (Fort Collins) Rollins Landscaping Safeway (Fort Collins) Safeway (Loveland – 2 locations) Silver Grill Summit Construction Supply Taco Bell (Loveland) The Rio Thompson Valley Schools Torchy's Tacos Vern's Walmart (Mason) Walrus Ice Cream Wendy's (Loveland) Whole Foods Food Prep/Dining Room Attendant Maintenance Courtesy Clerk (2) Courtesy Clerk (2) Dining Room Attendant Packaging/Assembly Dining Room Attendant Dining Room Attendant Dietary/Kitchen Asst. Kitchen Prep Dishwasher Courtesy Clerk/Lot Attendant Groundskeeper/Janitorial Dining Room Attendant (2) Cart Attendant